

Consolidated Recommendations Table

#	100DR Final Report Recommendation	Notes
	Venues and Villages	
	Main Stadium	
1.	Victoria Park becomes the preferred location for the Main Stadium at an estimated cost of \$3.785 billion (excluding associated precinct and transport infrastructure costs).	Accept.
2.	The Main Stadium progresses with a minimum Games mode capacity of 60,000 seats (gross), noting this results in a legacy mode capacity of approximately 63,000 seats (gross) (subject to final design).	Accept.
3.	Further investigations and due diligence be commenced as soon as possible following the Review to enable procurement processes to commence in 2025 and potential alternative sources of funding to be investigated.	Accept.
	Arena	
4	The former GoPrint site, Woolloongabba becomes the preferred location for the Gabba Arena at an estimated cost of \$2.385 billion (excluding associated precinct and transport infrastructure works), or \$2.562 billion (if including precinct and transport works).	Partial acceptance. The Government accepts the GoPrint site as the preferred location for an Arena. Cost, delivery model and timing of the development of an Arena will be subject to a Queensland Government transaction with the private sector for delivery as the Arena is not required for the Games.
5	The Gabba Arena progresses with a minimum Games mode capacity of 15,000 seats (gross) and a legacy sports mode capacity of ~17,000 seats (gross) (subject to final design).	Accept. Refer to Government response to recommendation 4.
6	Further investigations and due diligence be commenced as soon as possible following the Review to enable procurement processes to commence in 2025 and potential alternative sources of funding to be investigated.	Partial acceptance. Commencement of procurement processes will be subject to a business case, including design, costing and assessment of private sector contributions to be undertaken.
	Venues: Minor Venues Program	

7	GIICA recommends six existing indoor sport centres be included in the venues plan, including the Brisbane Entertainment Centre, Coomera Indoor Sports Centre, Gold Coast Sports and Leisure Centre, Gold Coast Convention and Exhibition Centre, State Netball Centre and Cairns Convention Centre.	Accept.
8	GIICA recommends the Brisbane Convention and Exhibition Centre continues to be utilised for the Main Press Centre (potentially expanded) and other Games operational requirements and does not host Games competition.	Accept.
9	GIICA recommends the proposed new Gold Coast Arena, fully funded and delivered by City of Gold Coast, be nominated as a Games competition venue.	Accept.
10	GIICA recommends the previous proposals to develop new Indoor Sports Centres in central Brisbane (Brisbane Indoor Sports Centre) or at the Chandler Sports Precinct (Chandler Indoor Sports Centre) do not proceed on the basis that alternate existing venues represent greater value for money.	Accept.
	Moreton Bay Indoor Sports Centre	
11	GIICA recommends the Moreton Bay Indoor Sports Centre project proceeds to procurement.	Accept.
	Sunshine Coast Indoor Sports Centre	
12	GIICA recommends the Sunshine Coast Indoor Sports Centre proceeds, subject to the Queensland Government investigating the value for money of the integrated village and arena proposal at Maroochydore.	Not accept. An assessment has been undertaken and the Government will progress the integrated village and arena proposal at Maroochydore.
	Logan Indoor Sports Centre	
13	GIICA recommends the Logan Indoor Sports Centre project proceeds to procurement.	Accept.
	Gold Coast Arena	

14	GIICA recommends the proposed Gold Coast Arena that is being developed by the City of Gold Coast, and fully funded by the City of Gold Coast, be included as an Olympic and Paralympic competition venue.	Accept.
Chandler Sports Precinct		
15	GIICA recommends Chandler Sport Precinct is utilised to its maximum capacity and recommends the investigation of expansion opportunities to create a multi-sport centrepiece of the Games.	Partial acceptance. Further detail required from GIICA on required infrastructure and sport hosting opportunities.
16	GIICA recommends precinct works are undertaken to optimise the functionality of the site.	Accept. Detail of required precinct works dependent on sport to be hosted at Chandler and in consultation with venue owner, Stadiums Queensland.
Brisbane High Performance Aquatic Centre (Chandler Sports Precinct)		
17	Deliver a new High Performance Aquatic Centre on the adjacent disused velodrome site that is capable of hosting Olympic water polo preliminaries, diving and artistic swimming.	Not accept. The Queensland Government Games Delivery Plan includes the development of the National Aquatic Centre at Spring Hill, consistent with the submission by Swimming Australia.
18	Following the opening of the new High Performance Aquatic Centre, decommission and demolish the Brisbane Aquatic Centre, which is at end-of-life (retaining the existing outdoor 50m pool and associated facilities), to open up future re-development opportunities on the site.	Not accept. Future of venue to be considered in consultation with venue owner.
Anna Meares Velodrome and BMX Supercross Track (Chandler Sports Precinct)		
19	GIICA recommends the minor upgrades to the Anna Meares Velodrome and BMX Supercross Track proceed.	Accept.
Brisbane International Shooting Centre		
20	GIICA recommends the Brisbane International Shooting Centre upgrade proceeds, subject to a decision on the optimal solution for the outdoor range (permanent or temporary).	Accept.

	Para-sport Facility	
21	GIICA recommends a dedicated community para-sport facility proceeds, in line with the pre-Games commitment, through an upgraded arena facility within the Chandler Sports Precinct.	Accept.
	New Venues and Major Upgrades: Other venues	
	Queensland Tennis Centre	
22	GIICA recommends the upgrade of the Queensland Tennis Centre to deliver provision for a temporary show court and six permanent additional practice courts proceeds.	Accept. Noting that the additional show court arena will be a permanent legacy and the investment in the precinct will be enhanced beyond this recommendation.
23	GIICA recommends access to Queensland Government land adjacent to the site, to facilitate space for temporary Games overlay, is formalised as soon as possible.	Accept.
	Equestrian Venue	
24	GIICA recommends the upgrade to Toowoomba Showgrounds proceeds to enable the venue to host Games equestrian disciplines.	Accept.
	Flatwater Rowing Venue	
25	GIICA recommends the Wyaralong Flatwater Centre upgrade and the associated temporary Athletes Village project at Kooralbyn do not proceed.	Accept.
26	GIICA recommends the Games flatwater competition be hosted at the Sydney International Regatta Centre.	Not accept.
27	GIICA recommends the allocation of funding to enable upgrades to the Wyaralong and Rockhampton rowing facilities to deliver a positive legacy outcome for the two primary rowing training and competition venues in the state.	Not accept. Noting rowing to be held in Rockhampton with upgrades to be delivered as part of the Minor Venues Program.
	Redland Whitewater Centre	
28	GIICA recommends the Redland Whitewater Centre project proceeds to procurement.	Accept.
	Hockey Venue	

29	GIICA recommends Olympic Hockey competition is hosted at the Gold Coast Hockey Centre, noting that the required upgrade will be fully funded by the City of Gold Coast and leave Hockey a lasting legacy.	Accept.
	<i>Sunshine Coast Stadium</i>	
30	GIICA recommends the Sunshine Coast Stadium project proceeds to procurement.	Accept.
	<i>Sunshine Coast Mountain Bike Centre</i>	
31	GIICA recommends the Sunshine Coast Mountain Bike Centre project proceeds.	Accept.
	<i>Barlow Park Stadium</i>	
32	GIICA recommends the Barlow Park Stadium project proceeds to procurement.	Accept.
	Critical Games non-competition venues	
	<i>International Broadcast Centre</i>	
33	It is recommended GIICA continues to work with Brisbane 2032 to identify the optimal site for the International Broadcast Centre.	Accept.
	<i>Main Press Centre</i>	
34	GIICA recommends the Main Press Centre be housed in the Brisbane Convention and Exhibition Centre as proposed.	Accept.
	Existing venues (no major upgrades)	
	<i>State Netball Centre (Nissan Arena)</i>	
35	GIICA recommends the State Netball Centre at Nathan is included in the venues plan as a Games competition venue for indoor sport.	Accept.
	<i>Cairns Convention Centre</i>	
36	GIICA recommends the Cairns Convention Centre is included in the venues plan as a Games competition venue for indoor sport.	Accept.
	<i>Sailing Venue</i>	

37	GIICA recommends further analysis be undertaken by Brisbane 2032 to identify the optimal location for sailing events, with specific consideration of weather conditions and regional showcasing opportunities.	Accept.
	3x3 Basketball Venue	
38	GIICA recommends Brisbane 2032 considers identifying an alternative site for 3x3 Basketball competition, noting the potential for creation of an urban park space with other sports.	Accept.
	Ballymore Stadium	
39	GIICA recommends Brisbane 2032 consider Ballymore as a potential option for alternate Games use.	Accept.
	Temporary Venues	
	Training Venues	
40	It is recommended the program for minor upgrades of training venues is reviewed progressively as detailed training venue planning is progressed.	Accept.
41	GIICA recommends the allocation of additional funding to enable upgrades to key Games training facilities, with a particular focus on Perry Park and Queensland Sport and Athletics Centre (QSAC).	Accept-in-principle. Noting investment decisions for all training venues will be determined following finalisation of the sport program by the IOC in 2026.
	Athletes Villages	
42	It is recommended GIICA works with the Queensland Government to clearly define villages planning, delivery and governance roles and responsibilities, noting GIICA's responsibility to monitor and ensure the delivery of villages.	Accept. Noting potential refinement of legislation needed to implement this recommendation.

43	GIICA recommends the Department of State Development, Infrastructure and Planning (DSDIP), Brisbane 2032 and GIICA work together as a matter of urgency to refine the athlete numbers for each of the Athletes Villages in accordance with the recommendations of the Review to enable timely progression of the villages planning.	Accept.
Brisbane Athletes Village		
44	GIICA recommends the Department of State Development, Infrastructure and Planning undertakes alternative site assessments for the Brisbane Athletes Village, confirms a preferred site and commences procurement as soon as possible to enable contract close by early 2027.	Accept.
Gold Coast Athletes Village		
45	GIICA recommends the Department of State Development Infrastructure and Planning undertakes alternative site assessments for the Gold Coast Athletes Village, confirms a preferred site and commences procurement as soon as possible to enable contract close by early 2027.	Accept.
Sunshine Coast Athletes Village		
46	GIICA recommends the Department of State Development, Infrastructure and Planning investigates the options for the Sunshine Coast Village, works with relevant stakeholders to confirm the preferred location and delivery model, and consults with the Sunshine Coast Council to resolve the village development strategy.	Accept. Noting responsibility under the Delivery Partner Guarantee Deed.
Satellite Athlete Accommodation		
47	It is recommended that Brisbane 2032, supported by GIICA, undertakes further work to identify suitable athlete and official accommodation, including hotel options, outside South East Queensland.	Accept.
Transport		

48	Immediately progress the following nine critical transport programs as outlined in recommendations 49 to 57 below.	Accept.
49	Upgrade Brisbane public transport a. Deliver infrastructure and/or operational improvements to service the: • Eastern corridor with a bus priority solution (Old Cleveland Road – Coorparoo to Capalaba) • Northern corridor with a bus priority solution (Gympie Road - Kedron to Carseldine). • Brisbane high frequency bus network. b. Investigate improvements for Brisbane Airport connectivity.	Accept. Noting funding opportunities will be required to progress this recommendation.
50	Upgrade Gold Coast public transport a. Deliver the: • Logan to Gold Coast Faster Rail project (Kuraby to Beenleigh). b. Deliver infrastructure and/or operational improvements to service the: • East-west corridor with a bus priority solution (Nerang to Broadbeach) • East-west corridor with a bus priority solution (Robina to Miami) • Gold Coast high frequency bus network.	Accept. Noting funding opportunities will be required to progress this recommendation.
51	Upgrade Sunshine Coast public transport a. Deliver direct public transport capability from Beerwah to Maroochydore and the Sunshine Coast Airport including: • The Direct Sunshine Coast Rail Line Stage 1 and 2 Projects (Beerwah to Caloundra – 19km and Caloundra to Birtinya – 7km)	Accept. Noting funding opportunities will be required to progress this recommendation.

	• A final public transport link from Birtinya to Maroochydore and the Sunshine Coast Airport to be delivered by 2032. b. Deliver infrastructure and/or operational improvements to service the: • Sunshine Coast High Frequency Bus Network.	
52	Deliver Road Upgrades for the Games Route Network a. Continue to upgrade the Games Route Network including: • Bruce Highway upgrades (Gateway Motorway to Uhlmann Road) • M1 Pacific Motorway upgrades (Gateway interchange) • Gateway Motorway upgrades (Old Cleveland Road interchange).	Accept. Noting funding opportunities will be required to progress this recommendation.
53	Build a SEQ Transport Coordination Centre a. Plan and deliver a: • TCC upgrade (new upgraded facility) • Transport systems upgrade • Digital capability uplift.	Accept. Noting funded opportunities will be required to progress this recommendation.
54	Implement an expanded European Train Control System (ETCS) a. Plan and deliver: • ETCS Level 2 across the Sector 1 network.	Accept. Noting funding opportunities will be required to progress this recommendation.
55	Uplift Public Transport Fleet and Facilities a. Increase • Bus and train fleet manufacturing and procurement. b. Upgrade • Bus depots, handling and layover sites.	Accept. Noting funding opportunities will be required to progress this recommendation.
56	Uplift Active Travel aligned to the Games Masterplan	Accept. Noting funding opportunities will be required to progress this recommendation.

	a. Expand inner-city and venue active travel corridors b. Illuminate and shade inner city paths c. Create bike and micro-mobility venue parking.	
57	Uplift Accessibility aligned to the Games Masterplan a. Increase the accessible taxi and ride-share fleet b. Undertake bus and railway stations accessibility upgrades c. Implement inclusive wayfinding systems d. Update the customer service support programs.	Accept. Noting funding opportunities will be required to progress this recommendation.
Transport Delivery		
58	Utilise innovative delivery models Alternative delivery models that drive efficiencies and enable delivery to the fixed timeline of the Games should be explored by all delivery partners to suit the specific needs of the Games program.	Accept.
59	Implement a strong governance system Effective governance is required with a commitment to collaboration between delivery partners with accountability and transparency in decision-making.	Accept.
60	Modernise procurement processes Improved and highly efficient procurement processes, including fit for purpose and streamlined/accelerated planning and approvals (both internal to government and external), are essential, including tender processes, early engagement of delivery partners and a targeted approach to attract and secure required resources.	Accept.
61	Utilise the Private Sector	Accept.

	Strengthen partnerships with the private sector for the delivery solutions of all critical transport projects, including Public Private Partnerships as a potential financing and/or funding source.	
62	Transport and Main Roads (TMR) should be appropriately resourced for planning and delivery.	Accept.
	Games Governance	
63.	Establish a joint, whole-of-Games vision that brings together the aspirations for the event, infrastructure and legacy to ensure a unified direction across all Games entities, providing a clear line of sight from strategy to delivery.	Accept. Process to be led by OCOG, in consultation with all Games Delivery Partners, with Queensland Government approval required.
64.	Establish whole-of-Games governance, including mobilising the proposed Games Leadership Group (GLG) and Games Executive Group (GEG), replacing the existing Government Partners' Leadership Group and Government Partners Executive Group.	Accept.
65.	Review and streamline strategic governance groups to enhance efficiency and effectiveness of decision making, including considerations to: a. reduce membership on the Brisbane 2032 Board and establish an executive sub-committee b. establish a Queensland Government Ministerial Committee focused on Games matters.	a. Accept. Governance changes including through legislative amendment, such as reducing the size of the OCOG Board, while ensuring OHC requirements are satisfied. b. Noted. Government to consider in line with revised governance arrangements.
66.	Ensure governance arrangements are fit-for-purpose, updating membership to align with relevant roles and responsibilities and ensure appropriate decision-making processes.	Accept.
67.	Establish the master list of commitments and the Games Coordination Plan to align with roles and responsibilities and contribute to a single source of planning truth for the Games.	Accept. Government will consider implementation approach.

68.	Clarify roles, responsibilities, and accountabilities, ensuring programs, projects and any other initiatives have a single point of accountability.	Accept -in-principle. Further consultation between the Queensland Government, GIICA and OCOG in relation to implementation.
69.	Update delivery governance and work organisation to maximise efficiency, including consolidation of First Nations and Accessibility and Inclusion programs under the Legacy Program and leveraging existing capability in the Queensland Government.	Accept.
70.	Establish a Games Coordination Unit within GIICA to support the Games wide governance ecosystem.	Not accept. Noting Games wide coordination to be led by the Queensland Government led by DSROPG
Regional legacy		
71.	The Queensland Government extends and enhances Games On! with an investment of between \$750 million and \$1 billion until 2032 to deliver new or upgraded sporting infrastructure, and associated programs for regional communities, with GIICA representation to be included on the advisory panel to ensure Games legacy outcomes are optimised.	Accept. Noting the extension to the Games On! Program funding allocations are a budget matter for Queensland Government consideration when existing program is fully expended.
72.	A clear framework and guidelines for the Games On! fund be developed by the Queensland Government (in collaboration with GIICA), noting a significant number of regional submissions seeking funding for sporting infrastructure were received as part of the Review process.	Accept.

73.	Regional sporting content: a. Existing commitments to host Football Preliminaries in Cairns and Townsville, as per the Future Host Questionnaire submission (2021), remain. b. Further analysis be undertaken by Brisbane 2032 to identify the optimal location for Sailing events, with a specific consideration of weather conditions and regional showcasing opportunities. c. Cairns Convention Centre be included in the venues plan as one of six existing indoor sports centres. d. Further analysis of existing venue options be undertaken with Brisbane 2032 to identify other potential regional hosting opportunities.	a. Accept. b. Accept. Noting the Queensland Government Games Delivery Plan includes the co-hosting of sailing in Townsville and the Whitsundays. c. Accept. OCOG will engage with the IOC to determine what venues are used and will be directly impacted by the Sports Program. d. Accept.
74.	The Queensland Government and Games Delivery Partners undertake supply-demand analysis across the Games procurement process to establish how supply requirements align with workforce skillsets and the capability/capacity of regional Queensland businesses.	Accept.
75.	The Queensland Government establishes the following initiatives to ensure Queensland workforce and business capability and capacity: a. Games Apprenticeship Scheme – Create a scheme with training opportunities across the State to develop the necessary skills for the Games. b. Capability Building – Provide training and support for business across the State to enhance their capability uplift. c. Capacity Development- mechanisms to create an environment where businesses can grow and develop in response to Games requirements, such as reviewing the Qld Action Plan on digital connectivity.	Accept-in-principle. Noting further advice required from state agencies and peak bodies in relation to existing initiatives that are already in place.

76.	GIICA be represented on relevant Games-related governance groups, committees and working groups to assist a coordinated effort to maximise opportunities and outcomes for regional Queensland.	Accept. Noting confirmation will be at the discretion of the Queensland Government.
77.	GIICA to maintain structured and sustained engagement with the regions to ensure opportunities are identified and regional voices are heard through all stages of Games planning and delivery of venues.	Accept. Noting to be in collaboration and consultation with the Queensland Government.
Delivery challenges and solutions		
78.	Where appropriate, the Queensland Government leverages existing streamlining mechanisms, to ensure that planning and other approval requirements are obtained in a timely and efficient manner as are typically utilised for major projects of State significance and public benefit.	Accept.
79.	GIICA immediately progresses further investigations into appropriate delivery models, a delivery partner approach and funding models to swiftly move to the design development and construction stage.	Accept.
80.	GIICA is provided with the ability to request exemptions to adopt flexible procurement approaches to ensure timely and cost-effective delivery of venues and infrastructure.	Accept.
81.	Queensland Government works with GIICA and the Australian Government to secure streamlined funding approval processes and timeframes, and the ability to adopt flexible procurement approaches, where necessary, to ensure the timely and cost-effective delivery of co-funded venues and infrastructure.	Accept.

82.	Queensland Government supports a Delivery Partner model to ensure projects will be delivered on time for the games.	Accept.
83.	Queensland Government sequence the public sector pipeline of major projects to ensure a sustainable deliverable flow of projects across the varying asset types, without comprising the delivery of essential housing and other critical projects.	Not accept. Noting out of scope and Government will continue its role in planning and delivering infrastructure.
84.	To support the pipeline of works, including but not limited to Games infrastructure, GIICA recommends Government considers: the implementation of a targeted skilled migration strategy to attract skilled construction workers to supplement Queensland workforce resources.	Not accept. Noting out of scope.
85.	Bolstering the construction workforce and business capability and capacity building, through delivery of a program such as through a Games Apprenticeship Scheme.	Note. Government will continue to consider its apprenticeship and traineeship programs.
86.	Address barriers to private sector investment across all asset types through streamlining regulation, reducing red tape, and reviewing prohibitive taxes and charges for projects delivering social and economic benefit to Queensland.	Note. Government will continue to consider ways to encourage private sector investment in Queensland.